ADOPT A RENAISSANCE SCHOOL PERFORMANCE PLAN FOR MARINE MILITARY ACADEMY

THE CHIEF EXECUTIVE OFFICER RECOMMENDS:

That the Board adopt a Renaissance School Performance Plan attached as <u>Attachment 1</u> for the Marine Military Academy.

HISTORY:

On November 15, 2006 the Board approved a proposal to open the Marine Military Academy (the "Academy") located at 145 S. Campbell as a Performance School serving grades 9 through 12 (Board Report 06-1115-EX10). The Board's Renaissance Schools Policy (Board Report 06-1220-PO1) states that Performance Schools are schools specially designated by the Board where the Board approves a Performance Plan setting forth specific standards for academic performance and a clear statement as to how the school will be held accountable. In exchange for higher accountability, Performance Schools are granted autonomy over various educational and operational issues. The specific degree of autonomy available to each Performance School is set out in each individual school's Performance Plan.

DURATION OF PERFORMANCE PLAN:

The Performance Plan for Marine Military Academy shall continue for five years beginning July 1, 2007 and ending June 30, 2012. During the final year of the Performance Plan, Marine Military Academy's status as a Performance School and their Performance Plan shall be subject to renewal by the Board. The Board may, at any time, rescind Marine Military Academy's status as a Performance School and the Performance Plan set out herein upon the school's failure to implement the educational plan set out in the Performance Plan, failure to make reasonable progress towards achieving the accountability requirements set out in the Performance Plan, failure to satisfy the requirements of the Performance Plan or any other reason set out in the Performance Plan.

PERFORMANCE PLAN DESCRIPTION:

The Marine Military Academy Performance Plan ("Plan") attached as <u>Attachment 1</u> outlines the educational plan, operational structure, autonomies and accountability requirements for Marine Military Academy. The Plan includes the following key components:

<u>Grade Levels &</u> 2007-08: 150 students in grades 9 <u>Enrollment Projections:</u> 2008-09: 300 students in grades 9-10

2009-10: 450 students in grades 9-11 2010-11: 600 students in grades 9-12 2011-12: 600 students in grades 9-12

Location: 145 South Campbell, Chicago, IL 60612

<u>Curriculum:</u> Military, Math and Science, College Prep

<u>Promotion:</u> Marine Military Academy will follow CPS promotion policy.

School Day: Standard hours

School Calendar: Marine Military Academy will follow the CPS calendar.

Student Discipline: Marine Military Academy will follow the Student Code of

Conduct, including those provisions applicable to military

academies.

Governance: Marine Military was designated an alternative school under

> Board Report 06-1115-EX10. Therefore, a Military Academy Board of Governors will be established in accordance with the Governance of Alternative and Small Schools Policy 07-0124-

PO2 and 105 ILCS 5/34-2.4b.

Reporting Structure: Marine Military Academy will be assigned to the CPS Military

Area Office.

Finance: Marine Military Academy will be funded on a per-pupil basis and

will follow all CPS policies and on cash flow management,

purchasing, payroll and audits.

Board Policies & Rules: Marine Military Academy will comply with all Board Policies and

> Rules in the operation and administration of the school. Marine Military may in the future opt-out of the Board Policies listed in

Table III of the attached Plan, upon notice to the CEO.

Academic Accountability: Marine Military Academy shall be evaluated in accordance with

> the Board's "Remediation and Probation Policy" as may be amended and the accountability plan that is incorporated into the

Performance Plan.

EVALUATION: Marine Military Academy shall be evaluated annually by the Chief Executive Officer or designee based on the criteria set out in this Performance Plan. The Chief Executive Officer shall report annually on each Performance School's performance and shall rate each school's performance.

PERSONNEL IMPLICATIONS: Performance Schools are operated by CPS and employ CPS teachers and staff. Performance Schools are subject to the collective bargaining agreements between CPS and the Chicago Teachers Union and other labor organizations, including the waiver provisions of those agreements.

Approved:

Respectfully submitted:

Barbara Eason-Watkins

Barbara Eason - Ukotins

Chief Education Officer

Arne Duncan **Chief Executive Officer**

Within Appropriation:

Approved as to Legal Form

Chief Financial Officer

Patrick J. Rocks General Counsel

Attachment 1

PERFORMANCE PLAN FOR MARINE MILITARY ACADEMY

I. GENERAL

A. Scope of the Plan, Exhibits Incorporated by Reference

The Board has created the Marine Military Academy ("Marine Military") as an operating unit of the Board pursuant to its authority under the Illinois School Code to create and operate schools. The relationship between the Board and the Marine Military is statutory and not contractual.

Marine Military will operate under the terms of this Performance Plan and all applicable Board Reports related to the formation and operation of Marine Military.

The Board desires to provide Marine Military with certain autonomies with respect to its educational mission and operations. In addition, the Board will require additional accountability of Marine Military above that generally required of Chicago Public Schools that do not operate under Performance Plans.

The Performance Plan for Marine Military consists of the following:

- 1. This Performance Plan and all exhibits to the Plan
- All Board policies and rules which the Board has not waived for Marine Military
- 3. All applicable laws and regulations
- 4. The Board Reports through which the Board created Marine Military, defined its attendance boundaries, established its governance structure and authorized this Performance Plan.

B. Term of Plan

This Plan shall commence on July 1, 2007 and shall expire at midnight, June 30, 2012, unless terminated or extended pursuant to the terms hereof.

C. Terms and Conditions

Marine Military has expressly agreed that the School Description, attached as Exhibit A, sets forth the overall goals and educational program of Marine Military. Marine Military acknowledges and agrees that its School Description is an integral part of this Plan, and the Board shall have the right to hold Marine Military responsible for all information, representations and statements contained in the School Description. The School Description, however, is not a complete statement of each detail of Marine Military's operation. To the extent Marine Military desires to implement specific policies, procedures or other specific terms of operation that supplement or otherwise differ from those set forth in the School Description, Marine Military shall be permitted to implement such policies, procedures, and specific terms of operation, provided such policies, procedures and terms of operation are consistent with all applicable laws and regulations, Board policies and rules unless otherwise specifically waived by the Board, the Policy to Establish Renaissance Schools Policy ("Renaissance Schools Policy") as amended, all Board consent decrees and settlement agreements, and the goals, standards and general operational policies set forth in the School Description.

II. EDUCATIONAL PROGRAM

A. Mission Statement

Marine Military shall operate under the mission statement set forth below, and such mission statement is hereby accepted to the extent that it is consistent with the declared purposes of the Board of Education as stated in the Renaissance Schools Policy and all applicable Board policy

and rules as further defined in this Plan.

Mission: To empower cadets to meet or exceed CPS academic standards through a challenging and engaging college preparatory math and science curriculum, using the CPS Military Model, that offers discipline, structure, and standards, that promotes programs that will prepare cadets for post-secondary education or a career in the diverse work force. The academy will provide meaningful leadership training, extensive math and science programs, experiences and activities that will serve as a foundation for success throughout the cadet's life.

B. Curriculum

Marine Military Academy shall operate a high quality instructional program serving the educational needs of the students enrolled. The curriculum established by Marine Military shall be consistent with the School Description and Renaissance Schools Policy and as otherwise modified or supplemented herein. Specifically, the Marine Military curriculum is based around a math and science college prep curriculum using the Military Academy Model. The cadets will take four years of math and science, including a double algebra class in the freshmen year. The curriculum is aligned to meet both Illinois and CPS standards and policies and meet or exceed requirements for entry into Illinois public colleges and universities. Marine Military shall notify the Board of any material change in its curriculum subsequent to the date of this Board Report. Any material changes must comply with state law and be approved by the Chief Executive Officer or designee.

C. Student Population

Age, Grade Range. Marine Military shall provide instruction to pupils in grade 9 in the 2007-2008 school year. In subsequent years the school will add a 10th, 11th and 12th grade (Board Report 06-1115-EX10).

<u>Enrollment</u>. Marine Military shall enroll up to 600 students in the 2011-2012 school year. The Academy will select 30% of its students from the surrounding neighborhood, if sufficient demand exists, and 70% from the citywide CPS district. Marine Military's projected enrollment is as follows:

Academic Year	Prejected (Number	Levels .
2007-2008	150	9
2008-2009	300	9, 10
2009-2010	450	9, 10, 11
2010-2011	600	9-12
2011-2012 at capacity	600	9-12

D. Performance Assessment

- 1. <u>Goals, Objectives, Pupil Performance Standards</u>. Marine Military shall pursue and make reasonable progress toward the achievement of the goals, objectives and pupil performance standards consistent with the Accountability Plan described in Section VIII of this Plan, provided that such goals, objectives and pupil performance standards shall at all times remain in compliance with the Illinois School Code.
- 2. <u>Evaluation of Pupils</u>. Marine Military's plan for evaluating pupil performance, the types of assessments to be used, the timeline for achievement of performance

standards, and the procedure for taking corrective action in the event that pupil performance at Marine Military falls below those standards, shall be consistent with the School Description and all applicable Board rules and policies and as further described in Section VIII hereof.

E. Calendar and Scheduling

 School Days and Hours of Operation. Instruction shall commence in the 2007-2008 school year and subsequent school years on dates established by Marine Military, provided that the beginning date of instruction shall be no earlier than August 15 and no later than September 15 of each school year.

The days and hours of operation of Marine Military shall be as established by the Board. Requests by Marine Military to modify the days and hours of operation shall be submitted to the CEO or designee on or before July 1st preceding the beginning of the academic year for which the modification is requested. Marine Military will follow the CPS school calendar except when an alternate calendar is approved by the Board.

- 2. <u>School Calendar</u>. For every academic year in which this Plan is in effect, and no later than January 1st preceding beginning the next academic year, Marine Military shall submit to the Chief Education Officer or designee its school calendar for such academic year and the following summer session.
- 3. Any proposal to establish days or hours of operation or a school calendar that would require members of a collective bargaining unit to work on a schedule that differs from that set forth in the applicable collective bargaining agreement is subject to the acquisition of a waiver pursuant to the agreement's procedures for waiver.

F. Discipline

Marine Military will apply the Student Code of Conduct adopted by the Board, including those provisions applicable to military academies.

G. Bilingual Education

Marine Military is subject to all Board rules and policies regarding bilingual education services and is required to provide services to its students pursuant to those rules and policies.

H. Specialized Services

Marine Military shall provide services and accommodations to students with disabilities in accordance and compliance with (i) the Individuals with Disabilities Improvement Act of 2004 (20 U.S.C. '1401 et seq.); (ii) that certain document prepared by the Board and approved by the State Board entitled "A Procedural Manual Educating Children with Disabilities in Chicago Public Schools", revised edition 2002, as amended, which document is incorporated herein by reference; (iii) any and all Federal consent decrees and court orders applicable to children in the Chicago Public Schools, including, but not limited to, Corey H, 92 C 3409; (iv) any and all service bulletins issued by the Board's Office of Specialized Services and (v) any other Board rules, policies or directives related to specialized services.

I. Homeless children

Marine Military is subject to all Board rules and policies regarding services to students who are homeless and is required to provide services to its students pursuant to those rules and policies and all applicable federal and state laws and regulations. Marine Military also is subject to the settlement agreement in Salazar v. Board of Education.

J. Pupil Transportation

Marine Military shall meet the transportation needs of its students as required by Board rules and policy, by applicable federal and state law and regulation, and by any consent decrees or settlement agreements to which the Board is a party and which require transportation of students. To the extent Marine Military is required to supply transportation, it shall acquire these services from the Board at rates established by the Board.

III. GOVERNANCE

A. Interim Governance

- 1. Marine Military shall establish an Interim Advisory Committee ("IAC") by the first day of school and in any event, no later than December 1 of the school's first year.
- 2. Marine Military will operate with an Interim Advisory Committee until a permanent governing body is established.
- 3. The IAC shall serve only in an advisory role.

B. Permanent Governance - Military Academy Board of Governors

Marine Military has been designated an alternative school by the Board pursuant to section 105 ILCS 5/34-2.4b of the Illinois School Code. As soon as practicable, a Military Academy Board of Governors shall be established pursuant to the Board's Policy on Governance of Alternative and Small Schools, 07-0124-PO2, as amended.

IV. FACULTY AND ADMINISTRATION

A. Teacher recruitment, hiring, evaluation and dismissal

The recruitment, hiring, evaluation and dismissal of teachers shall be governed by State law, the Renaissance Schools Policy, any applicable collective bargaining or other agreements and any applicable waivers to those agreements, and all Board personnel rules and policies.

B. Principal qualifications, selection and removal

Marine Military principal must meet applicable state certification and Board principal qualification requirements.

Consistent with the Renaissance Schools Policy and applicable State law, Marine Military's IAC may recommend selection of the school's interim principal to the Chief Executive Officer and to submit evaluations of the interim principal's performance.

Marine Military will be managed by an interim principal until a permanent governing body is formed.

The Military Academy Board of Governors' duties and responsibilities with respect to recommending principal candidates will be as specified by the Board it its Policy on Governance of Alternative and Small Schools, 07-0124-PO2, as amended, or as specified by the Board in another authorizing Board Report.

C. Comprehensive School Management or Operations Contracts

No entity or party other than Marine Military may provide comprehensive school management or operations except upon the prior approval of the Board. A Performance School seeking to enter

into any contract for operations services to be performed in substantial part by an entity not identified in this Plan, must be a participant in the Department of Operations self-directed program.

D. Area Instructional Officer Election

Marine Military has elected to obtain administrative support through the CPS Military Area Officer ("MAO").

V. APPLICABLE LAW AND COMPLIANCE REQUIREMENTS

A. Compliance with Laws and Regulations

Marine Military shall operate at all times in accordance with the Constitution of the United States and the Constitution of the State of Illinois, the Renaissance Schools Policy, the Illinois School Code, all applicable Federal and State laws and regulations, and all Board rules and policies unless specifically exempted by the Board. Marine Military shall not discriminate on the basis of disability, race, creed, color, gender, national origin, religion, ancestry, marital status, homeless status, the need for special educational services, or any other classification protected by law.

Marine Military shall also comply with all Board policies and rules, except those identified in the in the Accountability Plan attached as <u>Exhibit B</u>. By adoption of this Plan, the Board specifically waives the application of the specific policies listed in <u>Exhibit B</u> to Marine Military.

Board policies and rules adopted after the adoption of this Plan shall be deemed to apply to Marine Military unless application is expressly waived by the Board.

B. Compliance with Plan.

Marine Military shall operate at all times in accordance with the terms of this Plan, including the Accountability Plan attached hereto as <u>Exhibit B</u>, and all other Exhibits attached hereto.

VI. FACILITY

Marine Military shall be located at 145 S. Campbell, in a building that complies with all applicable occupancy permits and health and safety requirements (the "Attendance Center"). Although the Board retains responsibility for compliance with applicable permits and regulations, Marine Military must take reasonable steps to assist and ensure compliance.

If Marine Military will occupy a shared facility, Marine Military shall comply with the Shared Facility Policy, 05-0126-PO1, as may be amended.

VII. FINANCIAL OPERATIONS AND AUDITS

A. Financial Management

Marine Military shall comply with the Board's Internal Accounts Manual and all other Board rules and policy governing the management and accounting of funds

B. Budget

Marine Military shall prepare and provide to the Board a copy of its annual budget for each fiscal year by no later than May 1 of such fiscal year and shall provide regular budget information, including the school's internal accounts revenue and expenditures to the Board on a monthly basis. The fiscal year for Marine Military shall begin on July 1 of each year and end on June 30 of the subsequent year.

C. Distribution of Funds

Marine Military shall receive funding based on per pupil budgeting. Each school shall be notified of the per pupil allocation and formula to be used on an annual basis. The school will also receive additional categorical funds, general state aide, NCLB and other funds based on the school's student population in accordance with standard CPS practices.

D. Refund of Unspent Funds

In the event this Plan is terminated or is not renewed by the Board, any unspent funds are subject to recapture by the Board. This provision is not a limitation on the Office of Budget and Management or other Board departments with respect to any other recapture of funds permitted by Board rules or policies.

E. Outside Funding

Marine Military may accept gifts, donations or grants, provided that all such gifts, grants and donations are accepted in compliance with applicable law, Board rules and policy and the terms of this Plan.

F. Management and Financial Controls

At all times, Marine Military shall maintain appropriate governance and managerial procedures and financial controls which procedures and controls shall include, but not be limited to: (1) generally accepted accounting methods; (2) a checking account; (3) procedures for the creation and review of monthly and quarterly financial reports, which procedures shall specifically identify the individual who will be responsible for preparing such financial reports in the following fiscal year; and (4) internal control procedures for cash receipts, cash disbursements and purchases.

G. Annual Audits

The Board may conduct a Financial Statement and Internal Account Audit (collectively, the "Financial Audit"), on Marine Military by July 15th of each year of this Plan. The Financial Audit may include:

- 1. An opinion on the financial statements (and Supplementary Schedule of Expenditures of Federal Awards, if applicable) and
- 2. A report on compliance and on internal control over financial reporting based on an audit of financial statements performed in accordance with the Internal Accounts Manual and other applicable Board rules and policies.

Financial Audits shall be made available no later than November 1 of each year during the term of this Plan, beginning with November 1, 2008.

H. Attendance

Marine Military shall maintain accurate enrollment data and daily records of student attendance and shall provide enrollment and attendance data to the Board on a monthly basis. Marine Military shall provide the Board with current enrollment and attendance data via the Board's student information system. Such enrollment and attendance data shall be maintained and updated on the student information system daily by Marine Military. The Board shall provide Marine Military with the necessary student information system access, software and training to allow Performance School personnel to use the Board's student information system and input enrollment/attendance data

I. Withholding of Funds

In the event Marine Military fails to submit to the Board any documents or information required under this Plan, or fails to follow any procedures and policies set forth in this Plan, the Board may restrict access to Marine Military's funding lines, providing that the Board gives Marine Military written notice enumerating the specific failure(s). Upon Marine Military's compliance with any such failure(s), the Board shall reinstate access to Marine Military's funding. Repeated violations of this paragraph may be cause for the Board to terminate this Plan.

VIII. ACADEMIC ACCOUNTABILITY AND EVALUATIONS.

A. Accountability Plan

Marine Military shall be held accountable by the Board in accordance with the Accountability Plan contained in Exhibit B. Due to potentially sweeping changes regarding testing requirements and other accountability standards that may occur because of the enactment of the No Child Left Behind Act or other laws or mandates, the Accountability Plan attached as Exhibit B hereto is subject to change.

B. Standardized Tests

Marine Military shall administer such standardized tests of academic proficiency as are provided for in the Board's policies and procedures, and shall participate in State assessments required by Section 2-3.64 of the Illinois School Code.

IX. RENEWAL AND TERMINATION OF PERFORMANCE PLAN

A. Renewal of Performance Plan: Failure to Renew

On or before the date set by the CEO, Marine Military shall provide a written proposal to the Board setting forth proposed terms of renewal of this Plan. The renewal proposal of Marine Military shall contain the most recent annual report and financial statement of Marine Military. The written proposal may contain proposed changes to this Plan that Marine Military desires to incorporate into the renewed plan.

The Board shall provide written notice to Marine Military indicating whether, and upon what conditions, it is willing to renew the Performance Plan, including any modified terms proposed by the Board. If Marine Military does not agree to the terms of the renewal, the Board may, at its option, refuse to renew the Plan.

The Board may also refuse to renew the Plan upon a finding that any cause for termination exists under Section IX B. hereof.

B. Termination of Performance Plan

The Board may terminate or modify this Plan, if the Board finds that Marine Military did any of the following, or otherwise failed to comply with the requirements of the Renaissance Schools Policy or this Plan:

- 1. Committed a material violation of any of the conditions, standards, obligations or procedures set forth in this Plan including the Accountability Plan; or
- 2. Failed to meet or make reasonable progress toward achievement of the content standards or pupil performance standards identified in this Plan or in the Accountability Plan; or
- 3. Failed to meet generally accepted standards of fiscal management; or

- 4. Materially violated any provision of law or policy from which Marine Military was not exempted; or
- 5. Failed to secure a signed certification from the duly appointed or elected governing body an expressing agreement to the terms and provisions of this Plan as set forth in Section III herein; or
- 6. Meets criteria for closing (for academic or non-academic reasons) under the Closing of Schools Policy, 07-0523-PO2, as amended.
- C. Reservation of rights and obligations under law.

Nothing in this Performance Plan shall be read to limit the Board's rights and obligations under applicable law.

EXHIBIT A

SCHOOL DESCRIPTION

Board Report 06-1115-EX10 establishing the school dated on November 15, 2007 is hereby incorporated by reference as if set forth fully herein and collectively, with the text below constitute the School Description. The School Description of Marine Military is as follows:

Mission Statement

Marine Military shall operate under the mission statement set forth below, and such mission statement is hereby accepted to the extent that it is consistent with the declared purposes of the Board of Education as stated in the Renaissance Schools Policy and all applicable Board policy and rules as further defined in this Plan.

To empower cadets to meet or exceed CPS academic standards through a challenging and engaging college preparatory math and science curriculum, using the CPS Military Model, that offers discipline, structure, and standards, that promotes programs that will prepare cadets for post-secondary education or a career in the diverse work force. The academy will provide meaningful leadership training, extensive math and science programs, experiences and activities that will serve as a foundation for success throughout the cadet's life.

Vision Statement

All cadets will be prepared for post-secondary education or a career in the diverse work force.

Additional Program Information

- 1. The Marine Military Academy will be the first public Marine JROTC High School in the nation. If approved, the Academy will open in the fall of 2007 with a freshman enrollment of 150 students (hereafter referred to as "cadets"). A class of 150 cadets will be added each successive school year.
- 2. The educational philosophy of the Academy is that thru the Military Model every student can and will graduate high school and be prepared for post-secondary education or a career in the diverse work force.
- 3. The two fundamental distinguishing characteristics of the Academy are: Marine JROTC and a math/science college prep curriculum.

JROTC: The Marine Junior Reserve Officer Training Corps is a team-based, service-oriented, character and leadership development program that has been a fixture in schools nationwide for more than 90 years. The Academy will fully integrate JROTC and components of the Military Model into its overall programming.

- a. All Academy cadets will participate in JROTC elective
- b. Cadet Chain of Command helps run the Academy
- c. To the extent possible, class assignments will keep the JROTC platoons intact
- d. Teachers will integrate JROTC activities into the core academic programs and advisories/divisions
- e. Cadet leadership positions within JROTC will have responsibilities associated with virtually all aspects of the Academy, including service-learning activities
- f. Military Organization structure for the Corps of Cadets

In general, JROTC emphasizes citizenship, leadership, and academic excellence. Thus, while teaching basic leadership and developing life skills, JROTC's interdisciplinary curriculum also provides additional instruction in history, match, science, health, social science and English.

Marine Military aims to achieve the following: provide a safe and secure learning environment, prepare all cadets for post-secondary education through a strong math and science college prep curriculum; hire competent and effective educators/military instructors/staff; form partnerships with area community groups and businesses; provide diverse and balanced extra-curricular activities designed to contribute to the educational development of all students.

The Academy seeks to develop young people from all over Chicago so that they may become citizens of leadership, character, and vision for our nation. This will be accomplished by maintaining a highly motivated and professional cadre of staff and faculty; fostering a positive, disciplined learning environment, providing an innovative, effective and challenging college prep curriculum; and establishing a program of instruction which offers cadets stimulation opportunities for service learning which builds teamwork, self-confidence, self-esteem, and leadership.

EXHIBIT B

ACCOUNTABILITY PLAN FOR MARINE MILITARY ACADEMY

The Board of Education ("Board") and the Marine Military Academy ("Marine Military") have determined that it is in the best interests of the Board, the Marine Military students, parents and the public to articulate clear standards for Marine Military and to annually inform the public about the level of achievement of Marine Military with respect to those standards. It is also the Board's intent to use data from this Accountability Plan to decide on the renewal of Performance Schools beyond the initial five year performance period.

The Board may delegate its authority to perform the functions described herein to appropriate departments or contracting entities.

Marine Military shall be evaluated annually in accordance with this Accountability Plan including but not limited to the following categories:

- A. Student Performance
- B. Financial Management
- C. Compliance with Applicable Laws and Policies
- D. Special Education

Marine Military's Student Performance indicators are defined and will be measured in accordance with the Board's School Remediation and Probation Policy and the Board's Renaissance Schools Policy, both as amended. Indicators for categories B – D are defined as follows:

Financial Management: Balanced Budget

Financial Practices

Compliance: Relevant Laws & Regulations

Reporting Obligations

Special Education: Report Card Indicators

The Board may publish other performance indicators and or additional evaluation categories for a school as required by law or determined to be in the best interest of the public. The Accountability Plan is subject to change based on changes in Board policy, and Illinois and federal laws and regulations. Any changes to the above mentioned indicators will be reported to the school annually.

A. Student Performance Indicator

The intent of the Student Performance section is to provide a multi-faceted understanding of student performance at Marine Military upon which Marine Military's academic performance will be evaluated. Student Performance will be evaluated based on a series of common indicators as defined in the Board's School Remediation and Probation Policy and the Board's Renaissance Schools Policy, both as amended.

Each Performance School will be required to participate fully in all required state and local testing and assessments and maintain all necessary records to allow for the effective administration of the accountability system.

At such time as the Board is able to utilize value-added analysis, post-secondary data, or other relevant student performance information for accountability purposes, such indicators may be added to this Accountability Plan.

(1) Schedule for Reporting Student Performance Indicators

The Performance School will be required to annually report to the Chief Executive Officer on their preceding year's performance by August 1. The Board reserves the right to audit results in any manner that establishes the validity and integrity of the results. The use of unique standards and assessments shall not affect Marine Military's obligation to comply with the PSAE assessments or any other assessment required by the Board for all public schools.

B & C. Financial Management & Compliance

(1) Financial Management & Compliance Indicators

Indicator	High	Middle	Low
Balanced Budget: 1) Prior – year balanced budget successfully implemented 2) Realistic current – year balanced budget plan	Both budgets balanced	Current – year budget balanced. Prior-year budget not balanced	Current – year budget not balanced, even if prior year budget was balanced
Financial Practices: audited financial statements, internal controls	All in good standing and no findings	Any minor findings	Any repeated finding
Compliance with Relevant Laws/Policies	No Findings	Any minor finding(s)	Any repeated finding; any major finding
Reporting Obligations	No findings	Any minor finding(s)	Any repeated finding; any major finding

Where appropriate to Marine Military, the following items shall be reviewed, evaluated, and presented as part of the Reporting Obligations Indicator:

- a) Open Meetings Act (5 ILCS 120/1.01 et seg);
- b) Student Records Act (105 ILCS 10);
- c) The school's governance structure; and
- d) The school's designated or approved enrollment process

Marine Military shall have the applicable items tested and reported upon by the Board.

In general, a finding will be considered Major if it indicates a deliberate act of wrongdoing or reckless conduct, causes a loss of confidence in the abilities or integrity of Marine Military, or seriously jeopardizes the continued operation of Marine Military. Classification of a finding as Major shall be the sole discretion of the Board.

(2) Applicability of CPS Policies

It is the goal of the Policy to Establish Renaissance Schools, where practicable and to the extent allowable under law, to exempt Performance Schools from applicable laws and Board policies and regulations so that the school may design and implement an education program that more precisely fits its particular educational mission. To that end, the Board has included in the Compliance Indicator only those items the district, by approval of this Accountability Plan and accompanying Performance Plan, either cannot permit Performance Schools to waive, or where exemption would be impracticable or contrary to the Board's obligation to protect the welfare and safety of students and employees. Any Board policies or rules adopted following Board approval of this Accountability Plan shall be deemed to apply to contract and performance schools unless specifically exempted.

Marine Military shall abide by all applicable laws and Board Policies and Rules except as described below.

07-0822-EX18

Where Marine Military has opted out of one or more of the policies listed in Table III, Marine Military must notify the CEO or designee no later that July 1 prior to the school year. The CEO will report this information to the Board in a timely manner.

Table III

No.	Policy Name	Option
401.13	Strategic Sourcing	School may opt out of this policy
403.5	Establish Comprehensive Policy Regarding Sharing Lease Income from School Property	School may opt out of this policy
506.1	Full-time Consultants	School may opt out of this policy
512.1	Teacher Appreciation Day	School may opt out of this policy
601.2	Homework Policy	School may opt out of this policy
801.1	Personal Relationships in the Schools and Community	School may opt out of this policy

Where Marine Military has opted to create an alternate policy to those policies listed in Table III or Table IV below, such policy must be submitted to the CEO and must be approved as a legal form by the General Counsel by July 1 prior to the school year. The CEO will submit the alternative polices to the Board for approval in a timely manner. Policies listed in Table III and Table IV represent the Board's current policy status and may change based on the Board's future revision and creation of new policies.

Table IV

No.	Policy Name	Option	
102.4	Rights and Responsibilities of Parents and Students	School may opt out of this policy, but must have an alternate policy that complies with legal requirements	
407.3	Snack Vending Policy	School may opt out of this policy, but must have an alternate policy that complies with legal requirements	
601.7	Fine Arts Standards	School may opt out of this policy but must have an alternate policy that complies with Illinois Goals and Standards in providing Fine Arts programs	
602.1	Organization and Staffing of Elementary Schools	School may opt out of this policy but must have an alternate policy that complies with Illinois Certification and NCLB Highly Qualified Requirements	
603.3	World Language Goals and Standards	School may opt out of this policy but must have an alternate policy that complies with Illinois Goals and Standards in providing World Language programs	
604.4	Purchase and Replacement of Textbooks and Instructional Materials	School may opt out of this policy, but must have an alternate policy that complies with funding source requirements	
605.1	High School Promotion Policy (if applicable)	School may opt out of this policy, but must have an alternate policy that complies with legal requirements	
605.2	Elementary School Promotion Policy	School may opt out of this policy, but must have an alternate policy that complies with legal requirements	
605.3	Minimum High School Graduation Requirements	School may opt out of this policy, but must have an alternate policy that complies with legal requirements	
605.9	Physical Education for Students Enrolled in Grades 11 and 12	School may opt out of this policy, but have an alternate policy that complies with legal requirements	
704.4	Policy and Procedures in Response to Student and Parent Reports of Incidence of Domestic Violence	School may opt out of this policy, but must have an alternate policy	
706.2	Report Card Distribution	School may opt out of this policy but must have an alternate policy	

D. Special Education

Marine Military must comply with all Board rules and policies related to the education of students with disabilities and all requirements of the consent decree in the Corey H. litigation.

E. <u>Performance Reviews</u>

The Board shall hold Marine Military accountable in all of the categories established in this plan (Student Performance, Compliance, and Special Education) through the indicators outline or referred to in this Accountability Plan.

Failure to meet any of the indicators in any of the categories constitutes grounds for Board intervention, including targeted site visits by teams of individuals with expertise in the area(s) of concern. After the site visit, the team will produce a report of their findings. The school may be required to submit to the Board a corrective action plan that addresses the area(s) of concern. The administration will respond, if necessary, in writing and set a time for a follow-up visit. If satisfactory progress as determined by the Board has not been made at the time of the follow-up visit, the team will report its findings and detail additional interventions that may be appropriate. At all times, the school remains an operating unit of the Board and nothing in the accountability plan limits the Board's authority under applicable laws.